



United in Purpose

OCIMF Day - London - 20 May 2026

Agenda – United in Purpose

OCIMF Brand Story (moderator - Steve Alder)

- 9:30 – 9:40** Initial ask from ExCom - *Heidi Aakre (Equinor & OCIMF MSB Steering Committee)*
- 9:40 – 9:55** JPD Discovery - Brand value - New visual brand reveal - *Steve Alder (OCIMF)*
- 9:55 – 10:05** What the revised Mission and Scope mean for OCIMF - *Steve Alder (OCIMF)*
- 10:05 – 10:30** What the revised Mission and Scope mean for ExCom and OCIMF Staff - *Waddah Ghanem (ENOC) / James Pass (JPD) / Philip Pascoe (OCIMF) / Darron L. Biddle (OCIMF)*
- 10:30 – 11:00** Coffee break

Human Factors – Panel Discussion with Q&A (moderator - Maartje Wibrew-Forster)

- 11:00 – 11:15** Overview and background to OCIMF Human Factors
- 11:15 – 11:20** Panellists' introductions - *Karen Davis (OCIMF) / Alexys Nielsen (OCIMF)*
- 11:20 – 12:00** Human Factors panel discussion with Q & A - vision for the future with integrated HF

12:00 – 13:30 Lunch

OCIMF's Offshore Focus Areas with Q&A (moderator - Christopher Holland)

- 13:30 – 13:45** Introduction to current offshore focus
- 13:45 – 13:50** Panellists' introductions - *Matthieu Bougeant (TotalEnergies) / Monty Matthew (Shell) / Gareth Meredith (bp) / Claudene Sharp-Patel (LR) / Paul Watkins (ILAMA)*
- 13:50 – 14:30** Offshore focus panel discussion with Q & A

14:30 – 15:00 Coffee break

Programmes Modernisation (moderator - Dave Cudbertson)

- 15:00 – 15:10** Beyond SIRE – Introduction to programmes modernisation project - *Dave Cudbertson (OCIMF)*
- 15:10 – 15:15** Panellists' introductions - *William Elkins (OCIMF) / Ajay Gour (OCIMF) / Sashidaran Gopala (OCIMF) / Reuben Peter (OCIMF)*
- 15:15 – 16:10** Panel Discussion w/ Interactive Audience Q & A

16:10 – 16:20 Welcome new OCIMF Managing Director

16:20 – 16:30 Closing remarks

16:30 – 19:00 OCIMF evening reception

OCIMF Anti-trust/competition Law Guidance Rules

Anti-Trust Competition Law Meeting Guidance

DO NOT ❌

AT OCIMF MEETINGS NEVER DISCUSS OR AGREE ON:

- Prices, rates, fees or discounts
- Costs, margins, capacity or production levels
- Future business plans, strategies or intentions
- Allocation of customers, markets
- Individual customers, suppliers or contractual arrangements
- Employee pay, benefits or compensation
- Any conduct that has the effect of restricting competition or creates an advantage or disadvantage for competitors, customers or suppliers

NEVER EXCHANGE:

- Current or future commercially sensitive information
- Company specific data that is not already public

Competition laws apply worldwide. Penalties can be severe for both individuals and companies.

When in doubt: stop the discussion and seek legal advice.

OCIMF

If you have any questions, please contact
OCIMF
29 Queen Anne's Gate
London, SW1H 9BU
England
T: +44 (0) 207 654 1200

www.ocimf.org

DO NOT discuss the following topics:

- Prices/freight rates, production, capacity or inventories
- Sales/purchases, costs, future business plans
- Matters relating to individual customers/suppliers
- Employee compensation, benefits, remuneration etc

DO NOT make any agreement on, or take a decision to conduct the following activities:

- Fix sale/purchase prices or terms of sale or purchase
- Restrict capacity or output
- Refrain from supplying a product or service
- Limit quality competition or research
- Divide markets or customers
- Exclude competing companies from a market
- Blacklist or boycott customers or suppliers

Anti-Trust Competition Law Meeting Guidance

DO ✓

AT OCIMF MEETINGS ALWAYS:

- Follow the agreed agenda
 - Raise any additional items (AOB) with the Chair or Secretary before the meeting
- Ensure all discussions align with the OCIMF Mission and Purpose
- Avoid all discussion about industry or member commercial matters
- Seek legal advice if you need further guidance and before participating in:
 - Benchmarking or data sharing
 - Industry standards or codes of practice
 - Statistical or technical collaborations
- Speak up immediately if you are uncomfortable with the discussions
 - Leave the meeting if improper discussions continue and ensure this is noted
- Minute the meeting

Competition laws apply worldwide. Penalties can be severe for both individuals and companies.

When in doubt: stop the discussion and seek legal advice.

OCIMF

United in purpose to drive maritime safety in the energy sector

Limit meeting discussions to agenda topics.

Items for any other business should be discussed with the meeting Chairman beforehand.

Object if an improper or questionable subject is raised and ensure your objection is recorded in the minutes.

Seek advice from OCIMF General Counsel and OCIMF Legal Committee before participating in the following potentially sensitive activities:

- Gathering and exchanging statistical information
- Benchmarking
- Creating industry standards
- Self-policing regulations
- OCIMF sponsored research
- Consult with OCIMF General Counsel and OCIMF Legal Committee on all questions which might be related to anti-trust/competition law

Safety / Logistics Briefing – IET Savoy Place

- Phones muted please
- Smoking is outside
- Coffee / Lunch Breaks



FIRE INSTRUCTIONS

- In the event of fire, person discovering fire must sound the alarm by pressing one of the fire call point buttons

Means of Escape:

- On hearing alarm, follow fire exit signs to Fire Assembly Point outside - underneath Waterloo Bridge.
- IET London has Fire Wardens for every floor and can be identified by their Fluorescent jackets.
- On arrival at the assembly point please gather and wait for further instructions.
- Event Organiser: Should take roll call of their delegates and report to the incident controller.

IN THE EVENT OF AN EVACUATION, UNDER NO CIRCUMSTANCES ARE THE LIFTS TO BE USED.

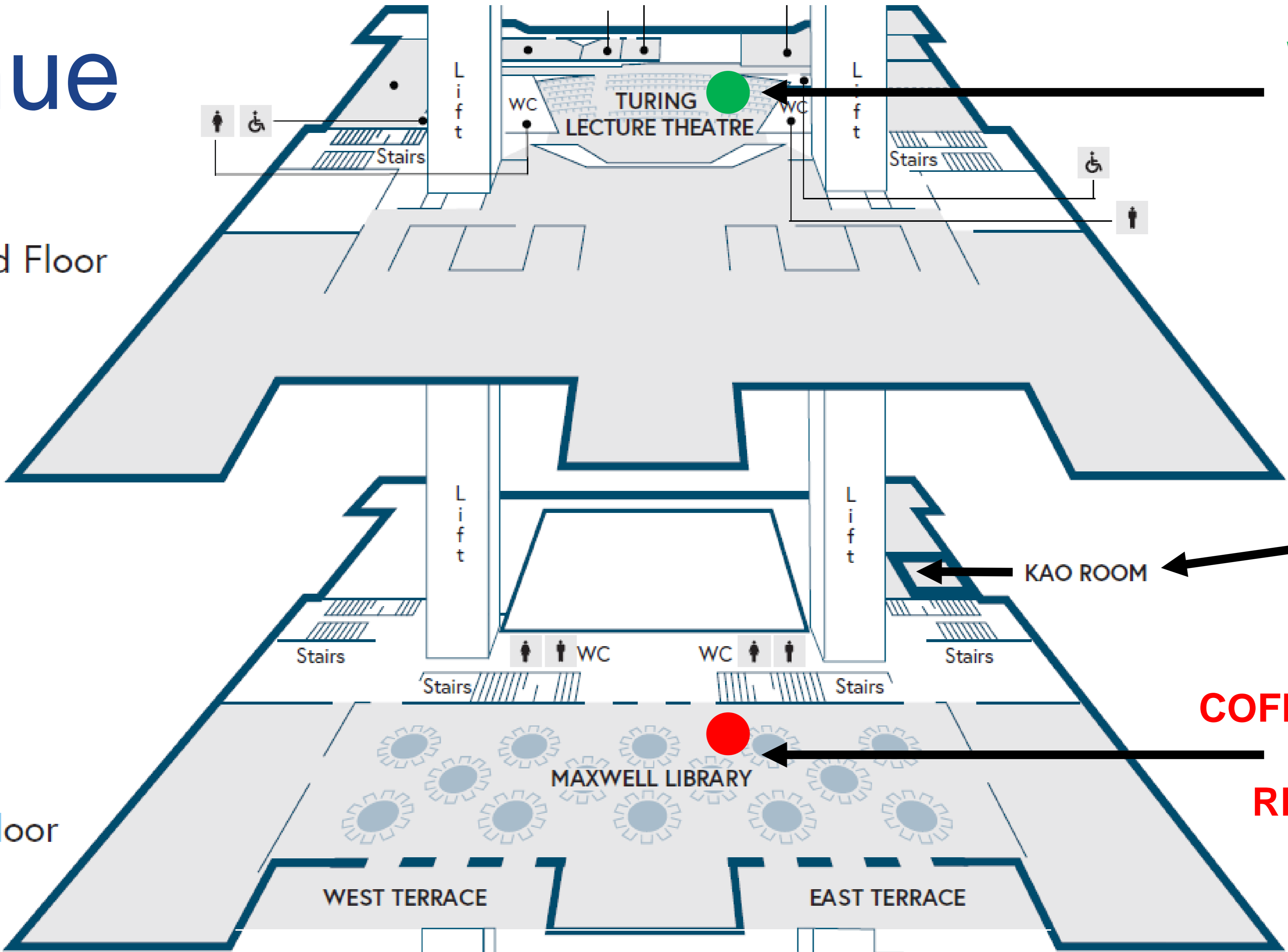
- Incident Controller will be the “Duty Manager”. No one may re-enter until instructed by Incident Controller.
- Fire Wardens will lead the way back into the building.

Venue

**WE ARE
HERE**

Second Floor

First Floor



FILMING

KAO ROOM

**COFFEE BREAKS
LUNCH
RECEPTION**

TURING
LECTURE THEATRE

MAXWELL LIBRARY

WEST TERRACE

EAST TERRACE



Steve Alder

OCIMF

Steve has more than 35 years of experience in the Maritime industry. He started his career at sea, working for Overseas Shipholding Group (OSG) and transitioned ashore in 2001. He served as a Technical Superintendent before covering various positions in safety, quality, environmental and security.

Steve joined Chevron Shipping Company in 2006 as Regional HSSE Superintendent, in Singapore, responsible for managing the HSSE aspects related to ship repair and new construction. He then became HSSE & Process Safety Manager, in California, where he remained until returning to the UK.

Supporting OCIMF as Strategy, Governance and Performance Manager, Steve is well-versed in the OCIMF Strategy and has worked well with the Secretariat to assist with many work streams. He has a wealth of experience in management systems, governance, and HSSE within the oil & gas maritime sector.



The Brand Story



Heidi Aakre

Equinor

Heidi is Vice President of Shipping in Equinor.

She has extensive leadership experience in global oil trading, asset management, shipping and supply value chains. Prior to her current role in shipping, she was the Senior Vice president of asset management mid- and downstream North America of Equinor and she has served as the President of Equinor's Asia-Pacific office in Singapore.

Beyond her leadership roles Heidi is a strong advocate for energy transition and safety in the maritime industry. She is actively contributing to OCIMF (ExCoM), Sea Cargo Charter (Steerco) and The Mærsk Mc-Kinney Møller Center for Zero Carbon Shipping (Transition Advisory Board).

Heidi has a Bachelor's Degree in Chemical Engineering and a Master's Degree in Business Administration.

Listening

We listened before we acted

Groundwork:

- Member survey
- Member interviews
- Staff Survey and interviews
- Engagement with committees
- Peer review
- UN SDG Assessment

PRIVATE AND CONFIDENTIAL
INTERNAL OCIMF USE ONLY

OCIMF Mission, Scope and Branding Project - Interviews Executive Summary and Anonymised Interview Data
March - April 2023

KEY THEMES

The question set used during the interviews is given below. Interviews mainly covered these questions but also allowed opportunity to discuss related issues that were of importance to the Member representatives. Members stated that they appreciated engagement in this form (1:1 interviews), and were supportive of the overall process and timing.

OCIMF MEMBER INTERVIEWS – QUESTION SET

| 1 | TOR FOCUS | KEY QUESTION |
|-----|--------------------|---|
| | VALUE | Without changing these outputs what more could OCIMF be doing to enhance value to Members? |
| | THREATS | Do you believe OCIMF are helping your company to manage risk? |
| | MISSION | Do you believe OCIMF can achieve our vision with this Mission? |
| | SCOPE OF OPERATION | Is this scope appropriate to manage the current and future threats and opportunities our members could be facing? |
| 5.1 | BRANDING | Are you satisfied that this Branding reflects our discussions relating to Mission, Scope and where OCIMF offer Value? |
| 5.2 | BRANDING | Do OCIMF need to do more with Branding to increase awareness outside of the industry to promote the value they offer to the industry? |

KEY THEMES

Context:
Some questions in particular, led to discussions that were wider ranging about the specific topic. Eg Question 1 (“Value”) often led into conversations about other questions in the question set. Although Question 1 was not future-focused, it often led directly into discussions about needs for the future, (Mission/Scope), OCIMF governance, and “speed to market”.

Included within this summary are additional themes that came out strongly and consistently during the interviews.

Shortlist of Industry Stakeholders to evaluate:

| Organisation | Membership | IMO Status | Do they publish a Sustainability Report | Do they have a policy or position on UNSDGs or ESG | Do they have a policy or position on Renewable Energy | Do they have a policy or position on future fuels and decarbonisation | Do they produce Best Practice Guidance | Do they perform inspections | Do they address future technology such as MASS, Robotics, etc | Comments or Informal Feedback from Secretariat |
|--------------|--|------------|---|--|---|---|--|-----------------------------|---|--|
| CDI | Parcel Tankers operators and inspection regime | No | No | No | No | No | Yes | Yes | No | Old website with a one-page Policy document. Their Policies are generally aligned with ours, but they don't appear to be future focused. |
| IMCA | Marine Contractors Association | Yes | Yes | No | Yes | No | Yes | Yes | Yes | Their Vision is to “be the global reference for developing all forms of marine energy resources in a low carbon future”. They have a sustainability document that defines their principles and practice. They produce best practice but more of the “Loss Prevention” type such as pocket cards and videos. They have a MASS committee. They perform eCMID inspections on Offshore Vessels |
| INTERTANKO | Independent Tanker Operators | Yes | No | Yes | No | Yes | Yes | No | Yes | They are good at presenting what work they are doing through their strategic plan, and they have a section covering member issues. They have produced a recent guide for ESG reporting in Shipping. In this is an assessment of OCIMF TMSA and how it supports SDG reporting. |
| ICS | Global Shipowners trade body | Yes | No | No | No | Yes | Yes | No | Yes | Forward facing tag line “Shaping the future of Shipping”. Although they don't yet have a policy on SGD's they do publicly state that sustainable shipping must be economically sustainable. They have a report “Catalysing the fourth propulsion revolution” which lays out the cost of |

UNITED IN PURPOSE TO
DRIVE MARITIME SAFETY
IN THE ENERGY SECTOR.

OCIMF Scope of Operation

- The safe handling and transport by vessel of crude oil, oil products, petrochemicals, gas and emerging fuels, including the terminal interface.
- Offshore maritime operations, including vessels supporting oil & gas exploration and development, and energy production, with a particular emphasis within the safety zone of an offshore facility.

OCIMF utilises the expertise of its membership within the disciplines of health and wellbeing, safety, security and the environment to focus on the prevention of harm, while considering human factors in every aspect.

NOTE: OCIMF shall review this scope on an annual basis to meet the changing needs of the industry.

The OCIMF Brand story



The brand expression

OCIMF's visual heritage journey

Oil Companies
International
Marine Forum

1970's



1981-83



1983-96



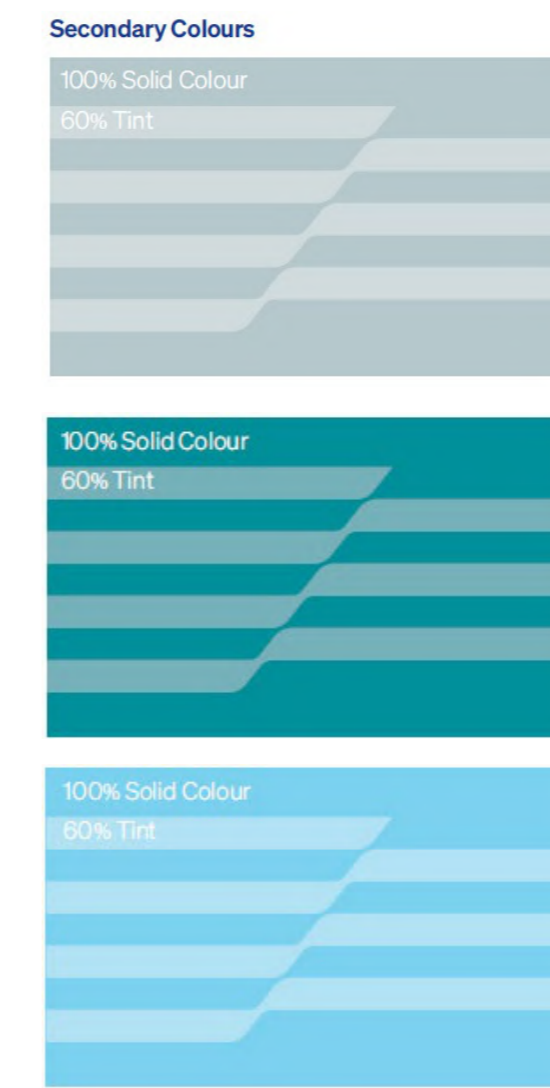
Present



NEW - 2026 and beyond

The brand expression

Super-graphic



- Conveys maritime motion, engineering precision, and safe operation

Colours

| NAVY BLUE | | BLUE | | WHITE | |
|---------------|-----|---------------|-----|-------|--|
| PANTONE® 7807 | | PANTONE® 2384 | | | |
| CMYK | | CMYK | | | |
| Cyan | 100 | Cyan | 100 | | |
| Magenta | 80 | Magenta | 82 | | |
| Yellow | 0 | Yellow | 0 | | |
| Black | 4 | Black | 5 | | |
| RGB | | RGB | | | |
| Red | 29 | Red | 0 | | |
| Green | 66 | Green | 97 | | |
| Blue | 137 | Blue | 160 | | |
| HTML #1D4289 | | HTML #0061A0 | | | |
| TINTS | | TINTS | | | |
| 80% | 60% | 80% | 60% | | |
| 30% | 15% | 30% | 15% | | |

| AQUA | | GREEN | | COOL GRAY | | GRAPHITE | |
|--------------|-----|---------------|-----|---------------|-----|--------------|-----|
| PANTONE® 297 | | PANTONE® 2237 | | PANTONE® 5577 | | PANTONE® 426 | |
| CMYK | | CMYK | | CMYK | | CMYK | |
| Cyan | 47 | Cyan | 81 | Cyan | 29 | Cyan | 61 |
| Magenta | 0 | Magenta | 13 | Magenta | 13 | Magenta | 67 |
| Yellow | 3 | Yellow | 31 | Yellow | 16 | Yellow | 55 |
| Black | 0 | Black | 16 | Black | 0 | Black | 83 |
| RGB | | RGB | | RGB | | RGB | |
| Red | 195 | Red | 5 | Red | 177 | Red | 37 |
| Green | 210 | Green | 134 | Green | 192 | Green | 40 |
| Blue | 231 | Blue | 142 | Blue | 188 | Blue | 42 |
| HTML #7AD2E7 | | HTML #00668E | | HTML #B0C4DE | | HTML #25282A | |
| TINTS | | TINTS | | TINTS | | TINTS | |
| 80% | 60% | 80% | 60% | 80% | 60% | 80% | 60% |
| 30% | 15% | 30% | 15% | 30% | 15% | 30% | 15% |

- Colour palette reflects authority, calm and timeless progression

OUR VALUES

Our values are not statements. They are the way we work.



ENGAGE

We listen first and bring the right people into the room. We include everyone, take part fully, and break down silos — we are one team. Our authority comes from strong relationships, not the size of our organisation.



EFFICIENT

Clear. Precise. On time. The industry we serve operates under real pressure, and we respect that by being well-prepared, direct, and thorough in everything we produce.



DELIVER

We finish what we start. Standards only matter when they are applied and guidance only works when it is followed. We measure ourselves against outcomes, not effort.



RESPECT

Different expertise. Different cultures. One shared purpose. We treat everyone with respect and dignity, value different perspectives, and listen properly. We challenge ideas constructively, and work together for the greater good of the industry, remaining open to learning and adapting as new risks and operating contexts emerge.

What does this mean to you?

Panel Discussion

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Dr. Waddah Ghanem

ENOC

Waddah Ghanem is currently the Sr Director for Logistics and Marine Assurance in the Emirates National Oil Company. He is the Vice Chair of OCIMF and board member at the Emirates Shipping Association (ESA-UAE).

An environmental engineer by training with a double masters in both sciences and business administration who has spent more than 27 years starting in consulting and then soon after the energy industry in several technical and senior executive roles. He is a certified director and sits on several international boards.

His research area over the past decade has been in Governance and Leadership and making of high reliability organizations. He is the Chairman of the Federal Occupational Safety and Health Standards Committee (in the United Arab Emirates), a published author of more than 10 international books, two focused on governance and leadership.



James Pass

Jpd

With nearly 30 years of strategic brand experience, James is an award-winning brand consultant and entrepreneur who founded Jpd in 2013. James' foundation in brand comes from internationally-renowned agencies such as Landor and Fitch.

His work has spanned across multiple sectors and geographies, including Europe, USA, Africa, India, Jordan, Oman, Saudi Arabia, Bahrain, and the United Arab Emirates. As Creative Director at Jpd, James leads a dynamic team that brings ideas and strategic thinking to life, creating award-winning work for clients such as Masdar, Jumeirah Group, Rotana Hospitality, and Al Nahdi Medical Company.

James is a thought leader whose strategic work has been valued across key media titles and at mentorship outreach events.



Philip Pascoe

OCIMF

Philip Pascoe joined OCIMF as the General Counsel in April 2007. Philip spent 10 years in the Royal Navy as a Seaman Officer where he specialised as a Hydrographic Surveyor. He served in many parts of the world including spending a year working with the United Nations in Cambodia.

After leaving the Royal Navy, Philip completed a Master of Science Degree in International Transport at the University of Wales College of Cardiff. He studied law attending the College of Law in Guildford.

Philip qualified as a Solicitor in 1998 at the maritime law firm Constant & Constant in London. During his time in private legal practice he experienced a broad range of wet, dry, ship building and trade disputes. Philip left Constant & Constant as a salaried partner to join OCIMF.



Darron L. Biddle

OCIMF

Publications and Advocacy Director at OCIMF and seconded from ExxonMobil; Darron has delivered operational, technical, and commercial solutions to onshore and offshore maritime operations for more than 30 years.

He began sailing onboard tankers as a deck officer in incremental ranks for eleven years before moving ashore in 2005. Shoreside, he has worked as a marine adviser and supervisor in both upstream and downstream ExxonMobil companies. From 2016 to 2020 he was seconded to a joint venture with RasGas and later Qatargas, supporting technical and operational oversight of chartered LNG carriers. Prior to joining OCIMF, Darron served in senior adviser roles in marine commercial and operations functions based at ExxonMobil's Houston Campus

OCIME



Share Your Thoughts

Visit the “Kao” meeting room on 1st Floor to record your thoughts

Questions:

1. If you had to sum up OCIMF in one word, what would it be?
2. What does OCIMF actually mean for your day-to-day work?
3. As the maritime sector moves into broader energy, why does an organisation like OCIMF matter?
4. What stood out to you most about the new brand and messaging?



Your input matters — guide the MEG5 revision (quick 2 min survey)



Share what worked in MEG4, where improvements are needed, and key operational insights.



Human Factors in Real Operations

One Eye on Current Risk – One Eye on the Future



Maartje Wibrew-Forster

OCIMF

Maartje, OCIMF's Human Factors Adviser, studied Cognitive Psychology at the Leiden University in The Netherlands, focused on Human Error and Risk Perception, and has used her educational background throughout her career in HSSE Risk Management and Energy Policy. She has close to 20 years of experience in various industries with the oil and gas sector as the main, and International Shipping as the most recent focus area.

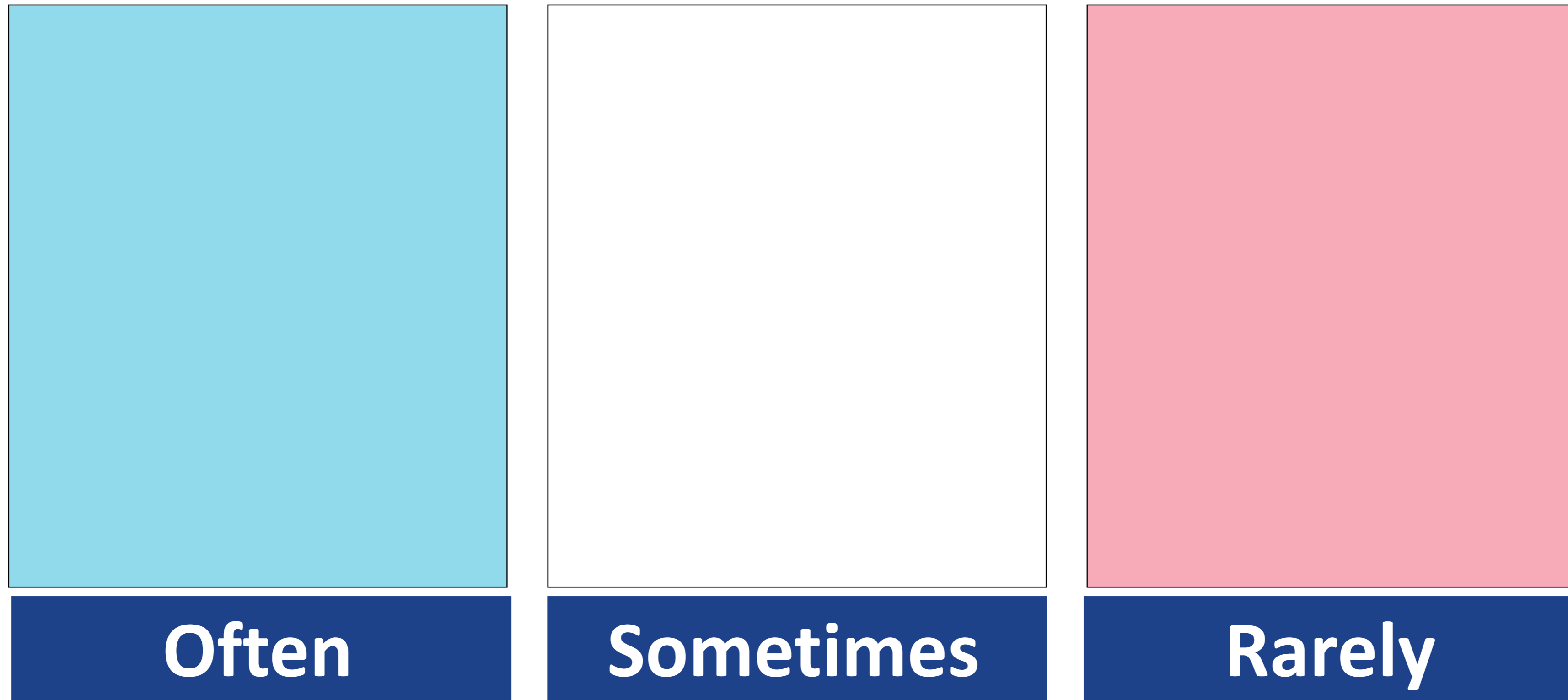
Maartje has held strategic and operational leadership roles in various oil and gas companies and service providers. She uses her interests in human performance, organizational culture, and behavioural economics to support her passion for safe decarbonisation and the energy transition.



Human Factors in Real Operations

One Eye on Current Risk – One Eye on the Future

A Different Kind of Participation



Reflecting honestly on the realities of work, leadership and learning

People Make Safety Work

Human factors is about
understanding what helps
people succeed



Performance

Individual

Team

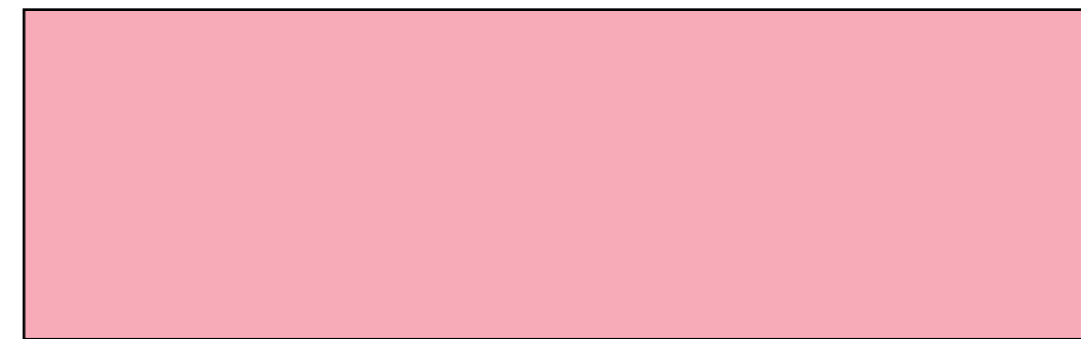
Organisation



How often does work differ from the procedure in order to get the job done safely and effectively?


Often


Sometimes

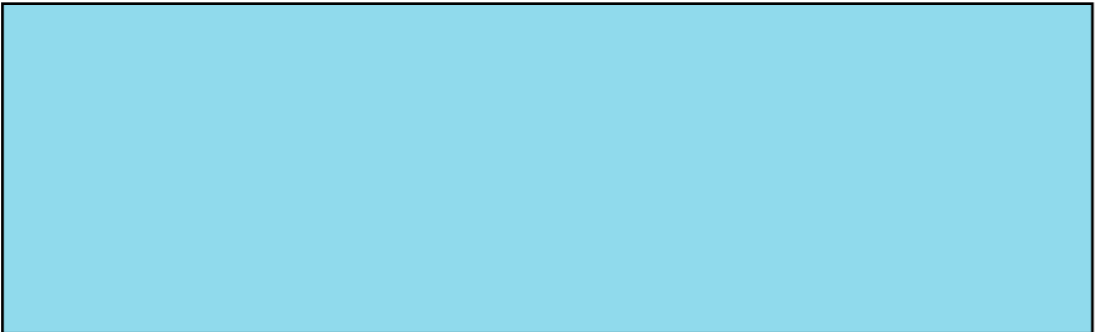

Rarely

How Leaders Respond Matters

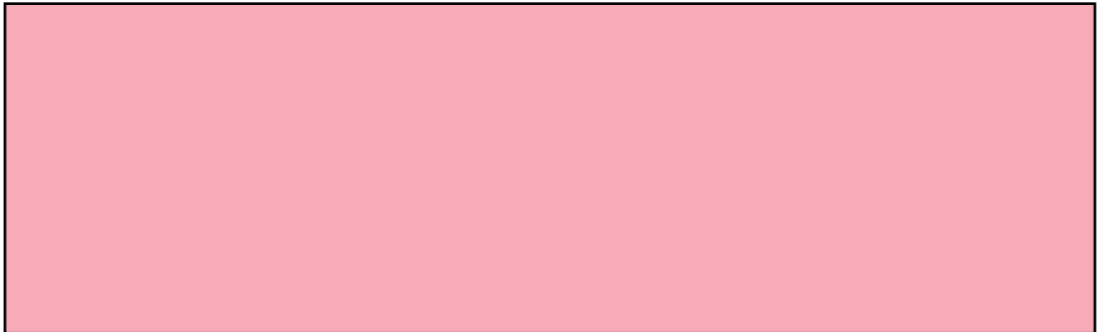
Leaders are Human too

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How often does the response to an issue or mistake influence whether people speak up next time?


Often


Sometimes


Rarely

The Future Will Demand More From People

Human Factors will become more important, not less





Panel Discussion

Real Operations – Real Experience – Real Learning



Alexys Nielsen

OCIMF

Alexys is OCIMF's Engineering Adviser, managing the Engineering and Structures expert groups.

After graduating from the California Maritime Academy, Alexys spent 19 years as Engineering Officer with ConocoPhillips, Polar Tankers, progressing from Third Assistant Engineer to Chief Engineer. Alexys has also provided engineering support to the Polar Tankers fleet as Quality Assurance Officer and from shore-based positions, coordinating operational support for vessel repairs and inspection periods as well as materials management and logistical support during special survey dry-docking inspections.



Karen Davis

OCIMF

Karen Davis is a veteran master mariner with significant experience in downstream and upstream business gained at ConocoPhillips. She spent 15 years at sea, sailing from Third Mate to Master aboard supertankers carrying crude oil and clean products.

In 2001, Karen transitioned from sailing aboard ships to their technical management, and in 2013 became ConocoPhillips' Global Marine Assurance Manager leading a decentralised team focused on eliminating marine risk. In 2019, Karen was seconded to Qatargas Operating Company as a Limited Senior Adviser supporting OPCO and North Field Expansion Project. Karen is a member of the Green Award Foundation's Board of Experts and was a member of the OCIMF Executive Board from 2016 to 2019.

Karen has lead OCIMF since December 2021 as Managing Director.

Onboard Reality

People adapting
successfully every day

How often do operational pressures or competing priorities influence decision-making?

Often

Sometimes

Rarely

Shoreside & Leadership

How organisations
shape performance

How often do we truly learn before something goes wrong, not only afterwards?

Often

Sometimes

Rarely

Future & Industry Learning

Getting human factors
right early

Reflections & Questions



One Eye on Current Risk

One Eye on the Future

People make safety work



Driving Maritime Safety Offshore



Christopher Holland

OCIMF

Christopher, OCIMF's Offshore Adviser, is seconded to OCIMF from parent company Chevron, with more than 25 years' experience in the development and implementation of operational, technical, and commercial solutions for offshore operations in the oil and gas industry.

A graduate of the California Maritime Academy, he sailed on drillships and tankships up to second engineer in 2002. He was also a marine inspector in the USCG Reserves. Ashore, he has served as a Marine Engineer on various upstream projects, evaluated the use of robotics, and helped plan facility life extension activities.

Vision and Mission



Vision – A global marine industry that causes no harm to people or the environment.

Mission – United in purpose to drive maritime safety in the energy sector.

Offshore Vessel Operations

Programmes

Improvements to the OVID Programme

- Edits to OVIQ
- Data content restructuring for easier edits and sharing of learnings
- Modern User Interface
- Easier use by vessel operators

Offshore Vessel Management Self Assessment (OVMSA), 3rd Edition

- Element 6 Offshore Operations updates nearly complete
- MSA Alignment with TMSA commencing

Offshore Vessel Incident Repository (OVIR) – New Programmes Function

- The intent is to: make incident reporting easy, facilitate anonymous benchmarking, trending of incident types, and utilize existing systems.
- Aligning with IOGP on definitions of incidents and what is to be reported. Will engage with many other organisations.

Offshore Vessel Operations

Publications

Offshore Vessel Operations in Ice and/or Severe Sub-Zero Temperatures in Arctic and Sub-Arctic Regions, 1st Edition

- Conducting gap check vs IMO 2017 Polar Code with [Lloyds Register](#), and if appropriate, will withdraw the publication

Dynamic Positioning Assurance Framework: Risk-based Guidance, 1st Edition and Dynamic Positioning (DP) Failure Mode Effects Analysis Assurance Framework: Risk-based Guidance, 1st Edition

- Revision plan is being developed with [Marine Technology Society \(MTS\)](#)
- Will make the revision plan in 2026

Published JDP-01 *Unified Approach to Verification, Validation and Assurance of Single Fault Tolerance in Dynamic Positioning Systems in 2025* jointly with [Marine Technology Society](#) and [IMCA](#)

Offshore Vessel Operations

Publications

OCIMF support **Guidelines for Offshore Marine Operations (GOMO)**, www.g-omo.info as the international operational best practice that OCIMF Members support.

- OCIMF is on the Steering Committee (along with **IMCA**, **International Supply Vessels Owners Association (ISOA)**, and other organizations)
- Planning long-term, continuous work group support

Deck Cargo Management Onboard Offshore Vessels, 1st Edition

- Will integrate key DCM content into **GOMO** Ch 9
- Will inform **Safer Together** whom used DCM to create their eLearning.

The Carriage of Methanol in Bulk Onboard Offshore Vessels, 1st Edition

- Will transfer this document to **GOMO** and then withdraw

Floating Systems

Publications

Guide to Manufacturing and Purchasing Hoses for Offshore Moorings (GMPHOM), 6th Edition

- Incorporates *Dynamic Torsion Load Tests for Offshore Hoses and Marine Breakaway Couplings* which will both be withdrawn after publication.
- Drafted and in review with publications team.
- Exploring moving GMPHOM to **IOGP** JIP 33 Standardized Procurement Specification

Guidelines for the Marine Assessment of FPSOs (GMAF3), 3rd Edition

- The Structural section is drafted and available for Members and Stakeholders to review
- The plan is to Co-produce with **IOGP** and engage **IACS** and **International Regulators Forum (IRF)** for industry adoption.

Floating Systems

Publications

Best Practices for the Management of LSA on Fixed and Floating Installations – New Publication

- Developing an Advocacy Plan to explain the use to industry and method of adoption
- Partnering with [International Lifesaving Appliances Manufacturers Association \(ILAMA\)](#), [Offshore Petroleum Industry Training Organization \(OPITO\)](#) and IACS.
- Will address larger offshore workers and related issues

Guidelines for Offshore Tanker Operations (GOTO), 1st Edition

- Will revise in 2027
- Will incorporate *Static Towing Assembly Guidelines (STAG)* and Jascon4 lessons, then withdraw them
- Will make the revision plan in 2026

Offshore Vessel Operations and Floating Systems

Addressing new risks

W2W incident prevention

- OCIMF Offshore Members are supporting **IMCA** work group, including update of M 254 Guidelines for W2W Operations

IMO proposal to change DP Training from STCW B to A

- OCIMF do not object to the change and support maintaining the quality of training, partnering with **Nautical Institute, IMCA, MTS, and International Supply Vessels Owners Association (ISOA)**.

Maritime Autonomous Surface Ships (MASS)

- OCIMF Offshore Members are learning about this - assessing the risk of autonomous and remotely operated vessels in the safety zone (not tethered, ship-launched ROVs).

Promoting OCIMF Offshore

Conference attendance and OCIMF Days

- Promote the use of OCIMF Programmes and Publications
- Encourage member and partner collaboration in work groups
- Promote the use of **GOMO**.

North America, Houston

- Offshore Technology Conference, Houston MAY 2026
- OVID User Forum 7 MAY 2026



SE Asia, Kuala Lumpur

- Oil and Gas Asia, 2-4SEP Home - Oil and Gas Asia 2026
- OVID User Forum – date TBD



South America, Colombia

- Sociedad Latinoamericana de Operadores de Terminales Maritimo Petroleros y Monoboyas (SLOM) 14-16 OCT
<https://www.jornadaoperadores.slom.co/en>
- OCIMF Day 13 OCT



2027 – Considering - West Africa, Middle East, India, Brasil

2026/05/20

Driving Maritime Safety Offshore

Panel Discussion





Matthieu BOUGEANT

TotalEnergies

Matthieu is Head of Marine at OneTech, TotalEnergies. In this role, he oversees marine assurance and performance across the Company's offshore marine activities.

He is actively involved in strengthening safety standards, driving innovation, with a strong focus on risk reduction and operational excellence at a global scale.

Matthieu is currently Chairman of the Publications & Advocacy Offshore Committee at OCIMF.



Monty Mathew

Shell

Monty Mathew is a seasoned Marine Professional with over 20 years of experience in ship management, vessel quality assurance, and upstream/downstream marine logistics. Currently serving as Upstream Senior Marine Advisor at Shell, Monty is recognized as a subject matter expert in maritime safety and operational assurance. Monty is the Lead of OCIMF Offshore Vessel Operations Expert Group.

He has led large-scale marine operations, managed multimillion-dollar budgets, and driven strategic business improvements across global locations; notable accomplishments include authoring marine management guidelines, delivering major projects, and earning multiple industry awards. Monty holds a Master Mariner certification, a BSc in Nautical Technology, and advanced business management credentials from LSE and Harvard.



Gareth Meridith

Bp Solutions

Gareth Meridith is an experienced Marine Professional with over 35 years in the maritime industry, spanning seagoing operations, FPSO construction and conversion, marine assurance, and upstream marine logistics. Currently serving as Discipline Manager for Cargo Movement & Marine Services within bp, Gareth leads specialist teams providing subject matter expertise in marine technical and operational compliance, and supply base operations across bp's worldwide portfolio.

Gareth began his career in the merchant navy before moving into the construction and conversion of FPSO units. At bp, he has held progressive frontline and leadership roles including Marine Operations Manager for the North Sea & AGT, and Marine Discipline Lead. A strong advocate for process safety within the marine industry, Gareth chairs the Floating Systems Expert Group (FSEG) within OCIMF and actively contributes to IOGP and IMCA.



Claudene Sharp-Patel

Lloyds Register

Claudene joined the marine industry over 30 years ago, having wide experience in shipping, salvage, upstream oil and gas, and wind installation, terminal operations, in various senior management positions. Starting her career as a sea-going Marine Engineering with BHP on dry-bulk carriers, ROROs, container vessels and chemical tankers, before transferring to oil and LNG tankers with Shell UK and BP Shipping.

Bringing her technical shipping background ashore she helped shipping and energy companies by focusing on people, ship staff, safety and regulations. Today, Claudene influences the strategy and technical requirements for safe technical solutions within the areas of decarbonisation, digitalisation, safety assurance through her role as Global Technical Director Lloyd's Register.

Claudene is serving as Non-Executive Director on Anemoui's Technical Oversight Committee and is a Fellow of and President Elect IMarEST, April 2026. Claudene was previously a registered consultant to IMO and has been active through her career within OCIMF, including leading technical work groups.



Paul Watkins

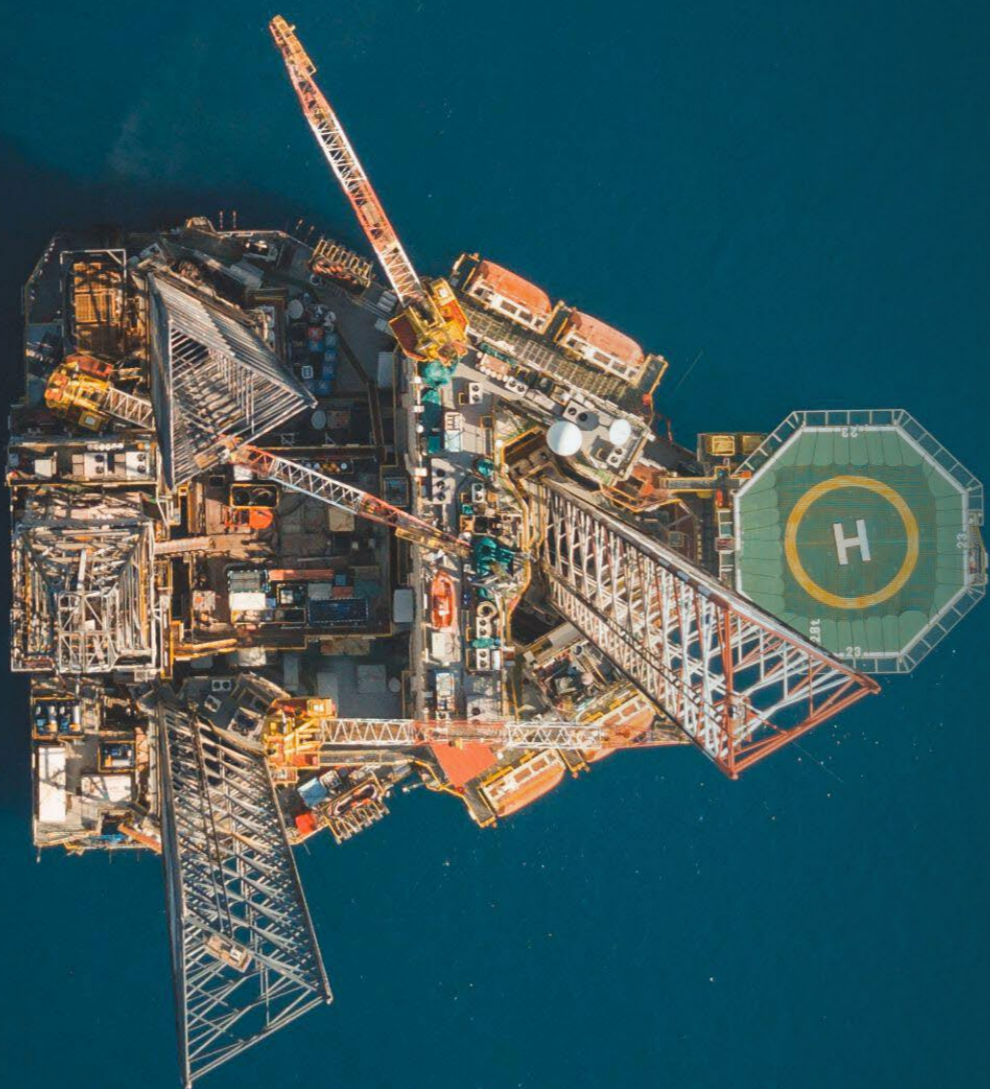
ILAMA

Paul is a senior maritime safety leader, widely recognised for shaping global compliance strategy and influencing the development of survival-system standards across the industry.

As Technical Director of ILAMA, Paul also contributes expert insight to the IMO, supporting the development and application of SOLAS, LSA and MODU Code requirements and engaging in discussions that shape future regulatory expectations of manufacturers and end users.

As Global Regulatory & Compliance Manager at Survitec, he provides strategic regulatory direction, guides executive decision-making, and leads the creation of governance frameworks that drive consistency and assurance across worldwide operations. He works closely with multiple flag States, regulators and classification societies, ensuring Survitec's global operations remain aligned with evolving international standards.

OCIME





Beyond SIRE: Programmes Modernisation

One platform. Multiple Programmes. Driving maritime safety across the energy sector.



Dave Cudbertson

OCIMF



Dave, Programmes Director, is an experienced maritime leader with a strong focus on safety leadership, business transformation, and digital innovation in shipping and maritime operations. He has extensive expertise in managing risks, leading emergency responses, and developing talent, with a proven track record of delivering organizational change and operational excellence.

His career spans over three decades with Shell, where he led major organisational change initiatives, delivered digital risk management solutions, and managed crisis responses for more than 1,500 incidents and close working ties to OCIMF throughout his career.

As a dual-certificated Master Mariner, David is recognised for transformational safety leadership, talent development, and driving operational excellence across international teams in both ship management and maritime assurance with seagoing experience across crude, products, gas and DP vessels.



Programmes Alignment Panel Discussion



William Elkins

OCIMF

OCIMF's Senior IT Manager, Bill has more than 30 years of ICT experience developing and managing enterprise systems in maritime risk management, healthcare, and financial services. He has a deep knowledge of ICT strategy, software development, IT operations, and experience with the oil & gas maritime sector. As a maritime software division lead, he provided vessel operators with an end-to-end software solution and performed consulting services to promote the best practices within TMSA, other management system assessments, and NIST cybersecurity frameworks.

He started his career in IT in 1987 building bespoke software applications and networks for clients in multiple industries. Having spent his career in both consulting and management positions, he provides a deep understanding of the challenges faced in ICT operations. He has held ICT leadership roles in industry leading companies within insurance and healthcare.



Sashidaran Gopala

OCIMF

Sashi is the Programmes Technical Manager, seconded to OCIMF from BP Shipping with over 30 years at sea and in shore-based audit and compliance roles. In his last posting with BP, he was a serving senior Captain in the fleet, with more than 15 years in direct command.

From 2017-2020, he worked as a management systems senior auditor guiding the establishment of a risk-based audit regime and in-house fleet HSE training programme. He also designed the remote audit programme to ensure compliance during COVID-19. He also led training for a new team of auditors supporting operating management system requirements and compliance with industry guidelines and maritime regulations.



Reuben Peter

OCIMF

Reuben, Quality Assurance Manager, is an experienced maritime leader with more than 30 years experience in various roles in the Industry. He is on deputation from Shell.

He has extensive expertise in managing risk, having been a part of Shell's Corporate Audit function, and in reducing emissions and driving savings within Shell's Chartered vessel's using tools such as artificial intelligence and machine learning.

As a certificated Master Mariner, Reuben has worked in various roles in the industry including in ship vetting, with a classification society and as a SIRE inspector, and sailing experience in various ranks leading up to Master aboard Oil, Chemical and Gas Tankers.



Ajay Gour

OCIMF

Ajay has over 25 years of experience in the shipping industry where he started with Mobil Shipping. He has sailed in different ranks onboard chemical, product and crude oil tankers, and on OBO carriers operating in both oil and dry cargo modes.

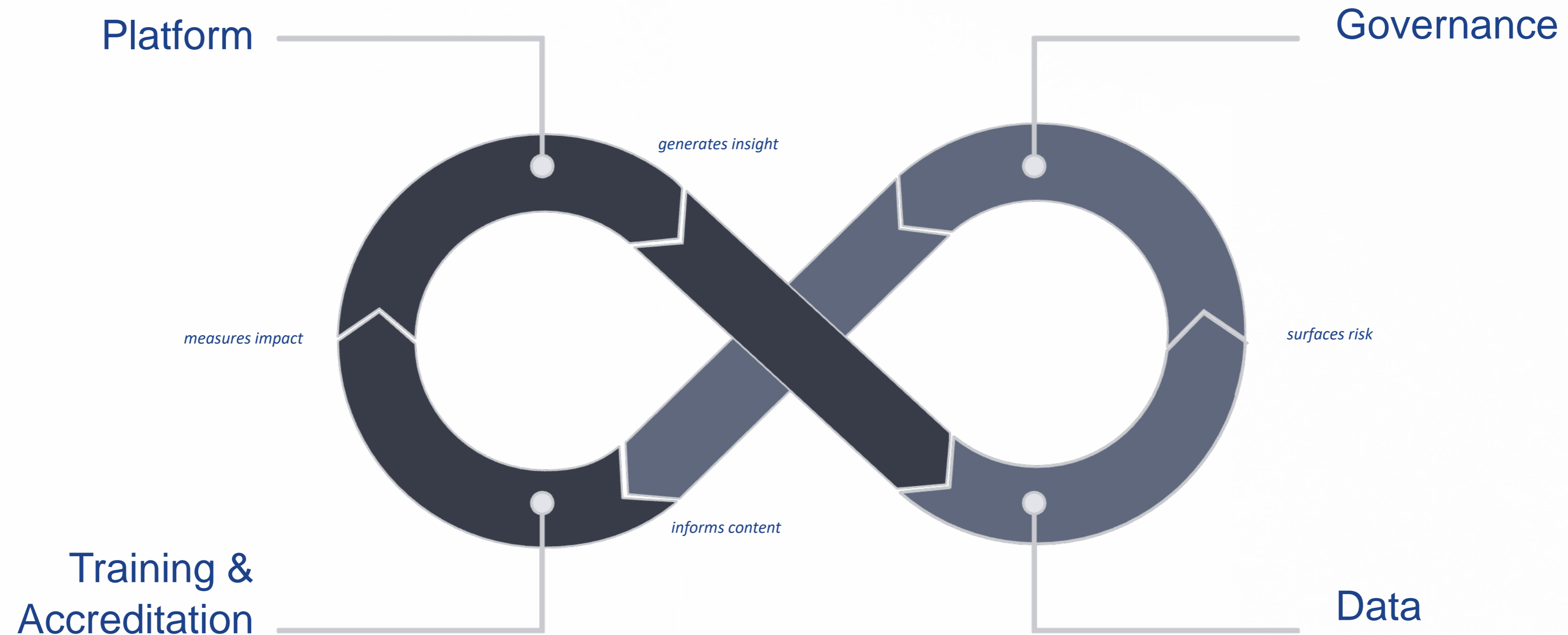
He joined OCIMF in 2018 and oversees all aspects of Inspector Training and Accreditation for the SIRE and OVID programmes.

Ajay holds a Masters degree in Shipping Trade and Finance from CASS Business School in London where he graduated with specialisations in Strategy and International Business, Chartering, Marine Insurance and Shipping Law.

The Improvement Loop



Aligned programmes. Shared platform. Safer seas.




Every topic in this session maps directly to one of these four nodes. This loop is the operating model for OCIMF programme modernisation — and it applies equally across **SIRE 2.0**, **BIRE**, and **OVID**. When all four nodes function together, the result is a self-reinforcing system: insight drives action, action drives learning, and learning drives better outcomes at sea.



The Imbalance — In One Picture

Across OCIMF's three inspection programmes, investment, capability, and digital maturity are not equal. The table below makes the structural gap visible. It is not a gap born of intention — it is a gap born of incremental decisions that compounded over time. Closing it requires a structural response.

| Programme | Platform | Analytics | Training | Inspection Volume |
|-----------------|----------|-----------|-----------|-------------------|
| SIRE 2.0 | Modern | Advancing | Advancing | High |
| BIRE | Legacy | Limited | Active | Lower |
| OVID | Legacy | Minimal | Active | Lower |

 The gap is structural. The solution must be too.



YOUR ROLE IN THIS SESSION

What We Need From You

This session only delivers value if you participate. The people in this room hold knowledge, experience, and perspective that no platform dashboard can surface. We are asking for three things.

01 - Your Experience

What does BIRE or OVID look like from where you sit? What are the operational realities, the friction points, the workarounds? Tell us what we are not seeing from the centre.

02 - Your Questions

There are no wrong ones. The questions asked today directly shape what we prioritise and build next. Challenge the approach, probe the assumptions, and push back where you see gaps.

03 - Your Commitment

To a modernised programme that finally treats SIRE 2.0, BIRE, and OVID with equal rigour, equal resource, and equal ambition. The loop only works when everyone is in it.

OCIME





Don Davis

OCIMF

Don is the incoming OCIMF Managing Director, seconded from Chevron Shipping Company where he was most recently General Manager, Marine Assurance, responsible for global assurance of Chevron's chartered tankers and offshore vessels and Company-operated marine terminals.

Joining Chevron in 1989 as a Naval Architect / Design Engineer, his career has included roles across Technical, Operations, and Commercial functions, including operations superintendent, technical & procurement manager, regional commercial manager (London), various project manager roles, organizational development consultant, and IT manager.

He attended Boston University and the University of Michigan in Ann Arbor where he earned degrees in Naval Architecture & Marine Engineering (BSE) and Naval Architecture, Structures (MSE).

Thank You

A decorative graphic at the bottom of the slide consisting of several horizontal lines of varying lengths and shades of blue, creating a layered, geometric effect.